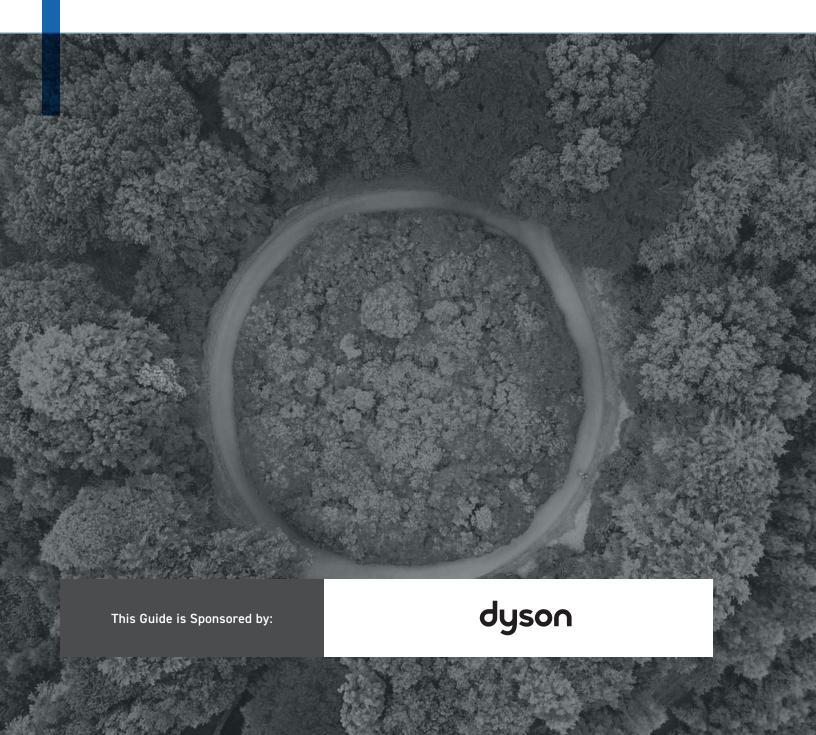


Circular Self-Assessment Checklist

Focus: Circular Procurement



Appendix B: Circular Self-Assessment and Areas of Opportunity

The following table invites building managers to assess which circular economy strategies are already in place in their building(s) ("Existing Strengths"). From there, recommendations are given to further build on current strengths and more deeply embed circularity within building operations.

The areas of opportunity are not listed in any order of priority or importance.. building managers can start acting according to the opportunities available to them

at any given time. Furthermore, building managers can choose to either expand their existing strengths, or focus on implementing the next steps of existing strengths. The beauty of the circular economy is that all actions are beneficial, and together they can bring about change.

A bonus? The implementation of most of the circular economy strategies listed below can earn building managers additional points under the BOMA BEST certification.

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Building operations, repair, and maintenance	Optimize, Loop, Exchange	Equipment is selected for maximum efficiency	 □ Procure equipment made with materials with low embodied emissions □ Procure equipment made with materials with low environmental impact over lifecycle of building □ Procure equipment that is durable and repairable □ Equipment use generates no emissions (e.g., fuel switching) □ Configure equipment to minimize waste of resources (e.g., task lighting vs area lighting) □ Develop procurement templates (e.g., RFP, SOW) that incorporate elements of circular economy
Building operations, repair, and maintenance	Optimize, Loop, Exchange	Suppliers are selected to minimize their impact across the supply chain (e.g., avoid resource extraction and use of harmful chemicals; fair labour practices, etc.)	 Purchase products as services instead of standalone items Select performance contracts to ensure efficiency Select suppliers that support take back models Develop procurement templates (e.g., RFP, SOW) that incorporate elements of circular economy

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Building operations, repair, and maintenance	Optimize	A preventative maintenance program has been implemented to prolong life of materials/ equipment	☐ Conduct ongoing improvements to building envelope
Building operations, repair, and maintenance	Optimize, Loop	Energy and water efficiency training is provided to building operations staff	 Provide and participate in training focused on maximizing efficient use of technology Provide and participate in training on understanding system efficiency (optimizing system based on configuration and equipment selection) Provide and participate in training on future trends (smart buildings)
Building operations, repair, and maintenance	Virtualize	Paperless billing and/or monitoring (e.g., through apps) is requested	 Align occupants with circular objectives Allow occupants to participate in decision-making Support/select retailers/tenants with aligned CE business models such as stores that sell products made from recycled content, reusing materials, valorizing food waste
Utilities	Optimize, Exchange	Energy use is optimized through building automation systems (e.g., sensors, metering, BAS, BIM, etc.)	Purchase products as services instead of standalone itemsSelect performance contracts to ensure efficiency
Utilities	Optimize, Exchange	Potable water is used efficiently. Water-conserving measures are implemented (e.g., aerators, timers)	Implement grey water or rainwater collection and use (e.g., toilets and landscaping)

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Utilities	Exchange	Low carbon energy sources are selected / A switch has been made to cleaner fuel types (e.g., renewably generated electricity)	 Integrate renewable energy technologies such as combined photovoltaic and solar hot water, small-scale bio-digestion, and electricity storage via batteries for emergency back-up power Purchase green energy through power purchase agreements
Utilities	Optimize, Exchange	Active heat recovery strategies are implemented (e.g., ventilation air heat recovery, server room heat recovery, wastewater heat recovery, heat pump systems)	
Construction/ Renovation/ Retrofit	Optimize, Share, Loop, Exchange	Building materials are selected for their environmental properties	Draft SOWs that require that materials and components: Can be repurposed Can be returned for remanufacture into the same or a different product (e.g., drywall, carpet) Are designed for disassembly Are made using bio-based materials or biomass waste products (e.g. sawdust) Are made from recycled content (e.g. steel, gypsum)
Construction/ Renovation/ Retrofit	Share, Loop	Management program has been developed to minimize construction, renovation, and demolition waste being sent to landfill	Document materials used in construction, including their recommended destination in a second life (a "material passport")

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Construction/ Renovation/ Retrofit	Optimize, Virtualize	Environmental renovation/fit-up criteria are included in green leases	Design buildings and space to be able to flex with demand, modifying the space to fit different needs (commercial, residential, education)
Food and catering	Regenerate, Share, Optimize, Loop	Suppliers are selected who demonstrate commitment to sustainability	Select suppliers that: Use regenerative food growing methods Use locally sourced ingredients Prevent avoidable food waste Find value from food and food waste, such as through partnerships with local food banks, farms. Avoid material waste (packaging)
Food and catering	Loop	Retailers are engaged in an environmental procurement program	 Innovate with suppliers and tenants to offer waste free service options Create centralized collection point for used take away containers to return to retailer Collaborate with food retailers to source recyclable and municipally compostable cutlery/plates
Waste management	Optimize, Loop, Exchange	Initiatives are implemented to decrease the amount of waste generated	 ☐ Select products that ☐ Are more durable ☐ Can be repaired ☐ Can be adapted to new uses ☐ Can be remanufactured or refurbished ☐ Procure services instead of products themselves (e.g. purchasing lighting instead of the lamps themselves). ☐ Develop waste reduction and education programs on the importance of valuing materials throughout their entire lifecycle

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Waste management	Regenerate, Share, Loop, Optimize, Exchange	Waste diversion programs are implemented	 □ Change procurement criteria to require vendor take-back □ Select suppliers that support reverse logistics to recover and return materials to manufacturers □ Identify partners who can use certain waste streams as their inputs □ Use local digestors and other clean technologies that capture the value of organic waste streams, such as biodigestion, heat recovery, mineral extraction and compost for on-site food production or general soil amendment.
Waste management	Virtualize, Optimize	Final disposition / destination of all materials leaving the building is identified	 Improve data collection (waste types, amounts, meters) to inform public policy/initiatives and calculate GHG avoidance Work with waste haulers to improve data transparency or add weight reporting requirements to contracts Collaborate with other building managers to provide consistency to waste haulers
Office furniture and supplies	Share, Optimize, Loop, Exchange	A green / sustainable procurement program is implemented	 Select products and supplies that: □ Are durable □ Can be repaired or refurbished □ Are modular and can be re-configured □ Are designed for disassembly or remanufacture □ Use materials efficiently □ Are created using 100% recycled content (e.g., paper products) □ Hold a third-party certification for disassembly □ Select furniture/supply leasing services □ Request that products arrive in minimal packaging that can be recycled or reused □ Collaborate with other building managers to share items between buildings or spaces, and/or to purchase in bulk to reduce packaging and emissions from shipping

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Office furniture and supplies	Share, Loop	Re-furbished furniture and supplies are selected and preferred	☐ Create opportunities for extending the life of furniture through re-use such as by donation, sharing, or re-selling programs
Office furniture and supplies	Optimize, Loop	Maintain warranty documents for furniture	 Take advantage of product repair, disassembly, and takeback services instead of outright disposal For modular items, repair or replace just the parts that require it
Landscaping and Site	Regenerate	Landscaping practices that support ecosystem health are implemented	 □ Conserve or restore native flora □ Prevent soil erosion □ Select landscaping products that do not contain any harmful chemicals □ Design landscaped areas to require little or no irrigation (xeriscaping)
Landscaping and Site	Regenerate, Share	Biodiversity and ecological resilience are supported	☐ Encourage food production on-site, supporting employee engagement, education, and mental health
Occupant experience and engagement	Share, Loop, Exchange	Occupants are engaged in waste diversion initiatives	 Provide occupants with opportunities to engage with sharing economy such as by providing space for a tool library, exchange spaces, repair cafes, car/bicycle sharing Create a collection point for certain materials such as textiles, to be distributed to partner organizations for re-use or remanufacture
Occupant experience and engagement	Optimize, Loop, Exchange	Occupants align with building's environmental criteria through lease agreements	 □ Align occupants with circular objectives □ Allow occupants to participate in decision-making □ Support/select retailers/tenants with aligned CE business models such as stores that sell products made from recycled content, re-using materials, valorizing food waste

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Information Communication Technology (ICT)	Regenerate, Optimize, Loop, Exchange	A sustainable procurement program for ICT is implemented	 Select products and supplies that: Are durable Can be repaired or refurbished Can be upgraded with new components Are designed for disassembly or remanufacture Use materials efficiently Are created using a minimum percentage of recycled content (e.g. plastics and metal alloys) Hold a third-party certification or ecolabel (e.g., EPEAT) Are energy efficient Have a low carbon footprint Reduce the use of hazardous substances
Information Communication Technology (ICT)	Regenerate, Optimize, Loop, Exchange	Suppliers that offer repair and refurbishment are selected and preferred	 Select suppliers based on transparency of supply chain for: □ Environmental impact of operations (material extraction, manufacturing) □ Labor and human rights records/commitments □ Select suppliers that support reverse logistics and include end-of-life management in the contract
Cleaning	Regenerate, Optimize, Loop, Exchange	Green cleaning program with third-party certified products and supplies is implemented	 Select products and supplies that: Are made from non-toxic ingredients Hold third-party certifications Have minimal packaging or 100% recyclable packaging Use materials efficiently Select cleaning equipment that: Is durable Can be repaired or refurbished Are designed for disassembly or remanufacture Use materials efficiently Are created using recycled content

Areas of Opportunity	ReSOLVE Action	Starting Point: Existing Strengths	Next Steps
Cleaning	Optimize	Training is provided to janitorial staff on the benefits of using specific equipment / supplies as per recommended specifications	
Fleet	Optimize, Exchange	Low-carbon transportation options (e.g., electric vehicles) are supported and encouraged	Support and encourage subscription models to sharing services for bicycles or cars (e.g., through subsidy)